MPFR Data Entry Page

1. "Transfer From" Facility Information

Type of Distribution Consolidated: Originating

Facility Name & Type: South Jersey NJ P&DC Street Address: 421 Benigno Boulevard

City: Bellmawr State: NJ 5D Facility ZIP Code: 08031 Retail & Delivery District: New Jersey

Retail & Delivery Area: Atlantic

Finance Number: Current 3D ZIP Code(s): 080-084

Shape: Letters, Flats, Packages

N/A Miles to "Transfer To" Facility: 12 N/A

> Processing Region: Eastern Processing Division: New York Metro Plant Manager: Jerry R Fillman Sr. Division Director: Stephen J Humin

"Transfer To" Facility Information

Facility Name & Type: Philadelphia PA P&DC N/A

Street Address: 7500 Lindbergh Boulevard

City: Philadelphia

State: PA

5D Facility ZIP Code: 19176 N/A

Retail & Delivery District: DE-PA 2 Retail & Delivery Area: Atlantic

Finance Number:

Current 3D ZIP Code(s): 189-192, 194

Shape: Letters, Flats, Packages N/A

N/A

N/A

Processing Region: Eastern Processing Division: Chesapeake Plant Manager: Roslyn Bowens Sr. Division Director: Vernal D Webster

3. Background Information

Start of Study: Jan-10-2024

Date Range of Data: Jan-01-2023 Dec-31-2023

Bargaining Unit Hours per Year: 1750 EAS Hours per Year: 1840

4. Other Information

Regional Vice President: Todd Hawkins Vice President, Proc & Maint Ops: Dane A Coleman

> **Division Coordinator: HQ MPFR Coordinator:**

MPFR Approval Signatures

South Jersey NJ P&DC Transfer From Facility Name and Type: Facility ZIP Code: 08031 Finance Number: Current SCF ZIP Code(s): 080-084 Type of Distribution Consolidated: Originating Philadelphia PA P&DC Shape: Letters, Flats, Packages Transfer To Facility Name and Type: Facility ZIP Code: 19176 Finance Number: Current SCF ZIP Code(s): 189-19², 194 Transfer To Facility Name and Type: N/A Shape: N/A Facility ZIP Code: N/A Finance Number: N/A Current SCF ZIP Code(s): N/A ACKNOWLEDGEMENT OF ACCOUNTABILITY - I acknowledge that I am accountable for respecting and supporting the integrity of all official postal reporting systems, including financial reports and those relating to compliance with contracting, complement, or similar efforts involving the investment and expenditure of funds, as well as all systems to service to our customers. TRANSFER FROM FACILITY: E-SIGNED by Jerry.R Fillman Plant Manager: on 2024-04-19 15:25:40 CDT Jerry R Fillman Printed Name Date E-SIGNED by Stephen Humin New York Metro Sr. Division Director on 2024-04-22 12:30:06 CDT Stephen J Humin Signature Printed Name Date TRANSFER TO FACILITY: E-SIGNED by George.R Ruffin Plant Manager: George Ruffin II on 2024-04-19 14:39:54 CDT for Roslyn Bowens Signature Printed Name E-SIGNED by David Webster Chesapeake Sr. Division Director: on 2024-04-22 14:01:44 CDT Vernal D Webster Signature Printed Name Date REGION: **Eastern Regional Vice President:** E-SIGNED by Todd.S Hawkins on 2024-04-23 10:54:15 CDT **Todd Hawkins** Printed Name Signature Date **HEADQUARTERS**: E-SIGNED by DANE.A COLEMAN Vice President, Proc & Maint Ops: on 2024-04-23 12:51:29 CDT Dane A Coleman Signature Printed Name

Comments:

Executive Summary

Transfer From Facility Name and Type: South Jersey NJ P&DC

Street Address: 421 Benigno Boulevard

City, State: Bellmawr, NJ

Current 3D ZIP Code(s): 080-084

Type of Distribution to Consolidate: Originating

Transfer To Facility Name and Type: Philadelphia PA P&DC

Current 3D ZIP Code(s): 189-192, 194

Transfer To Facility Name and Type: N/A

Current 3D ZIP Code(s): N/A

Miles between facilities: 12

Miles between facilities: N/A

From Management Complement Tab

From Site A Maintenance Tab

From One-Time Costs Tab

From Processing Tab

From Logistics Tab

Summary of MPFR Analysis

Savings / Costs

Mail Processing Craft Workhour Savings = \$710K - \$950K

Management Workhour Savings = \$260K - \$345K

Transportation Savings = \$2.0M - \$2.7M

Maintenance Savings = \$1.1M - \$1.5M

Space Savings = \$0

Total Annual Savings = \$4.0M - \$5.4M

Total One-Time Costs = \$0

Total First Year Savings = \$4.0M - \$5.4M

Staffing Positions

Net Craft Position Loss = 27 From Craft Complement Tab

Net Management Position Loss = 3 From Management Complement Tab

Service Standard Impacts

There will be no changes to Service Standards due to this MPFR.

There will be an expected 140 Origin/Destinating Pairs that will receive service performance upgrades and no service performance downgrades.

Summary Narrative

Background

The South Jersey NJ P&DC is a postal owned facility that processes originating and destinating volumes for the service area of SCFs 080, 081, 082, 083, and 084. The South Jersey facility is 304,885 square feet. The South Jersey facility is located 12 miles from the Philadelphia PA P&DC. The Mail Processing Facility Review (MPFR) proposal to move originating letters, flats, and packages from South Jersey NJ P&DC to Philadelphia PA P&DC was announced on 1/10/2024 under the Delivering for America plan, which includes strategies for the development of a mail processing network that enables more precise, efficient, and reliable service. By using best-in-class logistics practices, the Postal Service is driving efficiency and service performance improvement to fuel revenue growth and customer retention.

Facility Future

The South Jersey facility is <u>not</u> closing and will remain open and be modernized as a Local Processing Center.

Customer Service Impacts

Retail and business mail acceptance services currently provided at the South Jersey facility would not change due to the MPFR implementation. A local postmark is still available at the retail service counter.

There are no changes to collection box times.

Service Standard Impacts

There will be no changes to Service Standards due to this MPFR. There will be an expected 140 Origin/Destinating Pairs that will receive service performance upgrades and no service performance downgrades.

Local Workforce Impact

There will be no career layoffs as part of this initiative. The Postal Service is a responsible employer and will be working closely with the unions and management associations to work through this initiative. The Postal Service will follow requirements of the collective bargaining agreements where they apply and all applicable postal policies.

Financial Summary

The annual baseline for the MPFR study represents the period of January 1, 2023, through December 31, 2023.

The MPFR shows an estimated annual savings between \$4,000,000 to \$5,400,000. There are no projected one-time costs associated with this MPFR.

Mail Processing Craft Workhour Savings	=	\$710K - \$950K
Management Workhour Savings	=	\$260K - \$345K
Transportation Savings	=	\$2.0M - \$2.7M
Maintenance Savings	=	\$1.1M - \$1.5M
Space Savings	=	\$0
Total Annual Savings	=	\$4.0M - \$5.4M
Total One-Time Costs	=	\$0
Total First Year Savings	=	\$4.0M - \$5.4M

Mail Processing Employee Impacts

The MPFR is projecting an annual mail processing savings between \$710,000 to \$950,000. The South Jersey MPFR identified a net reduction of 12 craft positions and 1 management position. Organization Design will determine the future Philadelphia PA P&DC management staffing.

	<u>Net</u> Craft Staffing Impacts - Both Sites										
	South Jer	sey P&DC		Philadelphia P&DC				Net Impacts			
Pro oe ssing	M ain te na noe	Logistics	Total	Processing	Maintenance	Logistics	Total	Net Proo	Net M aint	Net Log	Net Total
-90	-15	0	-105	78	0	0	78	-12	-15	0	-27
							. u				

Net Management Impacts											
	South Jersey	/ P&DC		Ĭ	Philadelp	hia P&DC	;		Net Im	pacts	
Processing	Mainte nance	Logistics	Total	Processing	Maintenance	Logistics	Total	Net Proc	Net Maint	Net Log	Net Total
-4	-2	0	-6	3	0	0	3	-1	-2	0	-3

Maintenance

The MPFR is projecting an annual maintenance savings between \$1,100,000 to \$1,500,000 due to supporting different equipment sets. The MPFR identified a net reduction of 15 craft positions and 2 management positions. Maintenance staffing packages will be performed after implementation of this MPFR to determine actual impacts.

Transportation

The MPFR shows an annual savings between \$2,000,000 to \$2,7000,000 due to modifying and eliminating existing HCR and PVS service. The MPFR has identified no staffing impacts at this time.

Space Impacts and One-Time Costs

There are no proposed one-time costs for this MPFR. Any space in South Jersey made available due to the transfer of operations to Philadelphia would be evaluated for future utilization.

Conclusion

The South Jersey facility will remain open and be modernized as a Local Processing Center. There will be no career layoffs as part of this initiative.

The South Jersey NJ P&DC to Philadelphia PA P&DC MPFR projects an annual savings between \$4.0M and \$5.4M with no proposed one-time costs.

This go-forward plan for the South Jersey facility will help USPS achieve the core goals of our Delivering for America plan: financial sustainability for our organization and improved service reliability for our customers.

Map of Service Areas



080-084 South Jersey

189-192, 194 Philadelphia

Craft Complement

	Career Impacts by Craft - South Jersey P&DC Only									
Proc	essing (F1) Cl	erks	Process	ing (F1) Mail F	landlers	Other Ca	reer Craft	Total		
Clerk Impact	PSEs On-Rolls	Career Clerk (Clerk - PSEs)	Mailhandler Impact	MHAs On-Rolls	Career Mailhandler (MH - MHAs)	Maintenance Impact	Logistics Impact	All Craft Impacts		
-14	28	<u>0</u>	-76	37	<u>-39</u>	<u>-15</u>	<u>0</u>	<u>-54</u>		

This is only the impact to the South Jersey facility

Clerk & Mailhandler reductions are a fluid number based on flexible workforce staffing (pre-career) upon implementation

	Net Craft Staffing Impacts - Both Sites										
South Jersey P&DC Philadelphia P&DC				Net Impacts							
Processing	Maintenance	Logistics	Total	Processing	Processing Maintenance Logistics Total				Net Maint	Net Log	Net Total
ProcessingMaintenanceLogisticsTotalProcessingMaintenanceLogisticsTotalNet Proc-90-150-105780078-12								-15	0	-27	

This impact takes both sites into account and reflects the Organizational impact.

This is used to determine the F1 Savings in the MPFR workbook.

Net Craft Impacts						
F1 Mail Proc.	-12					
F3A Logistics	0					
F3B Maint.	-15					
Total	-27					

Management Complement

Management Impacts - South Jersey Only								
South Jersey P&DC								
Processing Maintenance Logistics Total								
-4	-2	0	-6					

This is only the impact to the South Jersey facility

	Net Management Impacts										
South Jersey P&DC			Philadelphia P&DC				Net Impacts				
Processing	Maintenance	Logistics	Total	Processing	Maintenance	Logistics	Total	Net Proc	Net Maint	Net Log	Net Total
-4	-2	0	-6	3	0	0	3	-1	-2	0	-3

This impact takes both sites into account and reflects the Organizational impact.

This is used to determine the F1 Savings in the MPFR workbook.

Summary for Workbook

	Net Management	Management
	Impacts	Savings \$
F1 Proc.	-1	
F3A Logistics	0	
F3B Maint.	-2	
Total	-3	
Estimated	Savings Range	\$260K - \$345K

Function Hourly Rate F1

OM to Payroll Staffing Condition Report

Run Date: 2/20/2024

SAP Organizational Management Data			Payroll Form 50 Data						
				Variance					
Occupation		Total	On Rolls	On Rolls -					
Series/Code	Title	Authorized	Count	Authorized	Func	LDC			
	SO JERSEY NJ P&DC								
23020029	EXEC PLANT MANAGER (2)	1	1	0	8	80			
23150023	MGR PROCESSING SUPPORT	1	1	0	0	1			
23157138	SR MGR DISTRIBUTION OPERATIONS	1	1	0	1	10			
8960029	INDUSTRIAL ENGINEER (PROCESSING)	1	0	-1	0	3			
23550054	MGR MAINTENANCE	1	1	0	3B	35			
23157140	MGR DISTRIBUTION OPERATIONS	2	2	0	1	10			
8960028	INDUSTRIAL ENGINEER (PROCESSING)	2	2	0	0	3			
23550028	MGR MAINTENANCE OPERATIONS	2	0	-2	3B	35			
23157141	MGR DISTRIBUTION OPERATIONS	1	1	0	1	10			
23550052	MGR MAINT ENGINEERING SUPPORT	1	0	-1	3B	35			
23150105	PROCESSING SUPPORT SPECIALIST	1	1	0	0	3			
23550030	MAINTENANCE SUPPORT SPECIALIST	1	1	0	3B	35			
23550021	MGR MAINTENANCE SUPPORT	1	1	0	3B	35			
23150106	PROCESSING SUPPORT SPECIALIST	4	4	0	0	3			
23150066	SUPV DISTRIBUTION OPERATIONS	22	22	0	1	10			
23150103	SUPV DISTRIBUTION OPS (RELIEF)	4	2	-2	1	10			
23550010	SUPV MAINTENANCE OPERATIONS	6	6	0	3B	35			
23550066	SUPV MAINTENANCE OPS (RELIEF)	1	1	0	3B	35			
3180007	ADMINISTRATIVE ASSISTANT (FLD)	1	1	0	8	82			
Cost Center	Total	54	48	-6					

Service Standard Impacts

Notes: There will be no changes to Service Standards due to this MPFR.

There will be an expected 140 Origin/Destinating Pairs that will receive service performance upgrades and no service performance downgrades.

	Upgrades	Downgrades
GAL	20	0
FCM	25	0
PER	25	0
MKT	25	0
PKG	25	0
GAH	20	0
Total	140	0

MPE Inventory

From Facility: South Jersey NJ P&DC To Facility: Philadelphia PA P&DC To Facility: N/A	From Facility: South Jersey NJ P&DC	To Facility: Philadelphia PA P&DC	To Facility: N/A	
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Data Extraction Date: 02/20/24

	(1)	(2)	(3)
Equipment Type	Current Number	Proposed Number	Difference
ADUS	1	1	0
AFCS			0
AFCS 200	4	0	(4)
AFSM100	2	2	0
APBS			0
APPS	1	1	0
CIOSS			0
DBCS	18	18	0
DIOSS	5	2	(3)
HOPS			0
HSTS	1	1	0
HSUS			0
LCREM	1	1	0
LCTS			0
LCUS			0
PSM			0
RCS			0
SIPS			0
SPSS			0
USS			0
PIV			0
(enter as needed)			0
(enter as needed)	•		0

	(4)	(5)	(6)
Equipment Type	Current Number	Proposed Number	Difference
ADUS	1	1	0
AFCS			0
AFCS 200	6	6	0
AFSM100	5	5	0
APBS			0
APPS	2	2	0
CIOSS			0
DBCS	40	40	0
DIOSS	5	5	0
HOPS			0
HSTS	1	1	0
HSUS			0
LCREM	2	2	0
LCTS	4	4	0
LCUS			0
PSM			0
RCS	4	4	0
SIPS			0
SPSS			0
USS			0
PIV			0
MaRS			0
FRS			0

	(7)	(8)	(9)
Equipment Type	Current Number	Proposed Number	Difference
ADUS			0
AFCS			0
AFCS 200			0
AFSM100			0
APBS			0
APPS			0
CIOSS			0
DBCS			0
DIOSS			0
HOPS			0
HSTS			0
HSUS			0
LCREM			0
LCTS			0
LCUS			0
PSM			0
RCS			0
SIPS			0
SPSS			0
USS			0
PIV			0
MaRS			0
FRS			0

(10)	(11)
Excess Equipment	Relocation Costs
0	
0	
4	
0	
0	
0	
0	
0	
3	
0	
0	
0	
0	
0	
0	
0	
0	
0	
0	
0	
0	
0	
0	
	0.2

	Mail Processing Equipment Relocation Costs:	\$0	(This number is carried forward to One-Time Costs)
12) Notes:			

Customer Service Analysis

	3-Digit ZIP Code(s):	080-084										
	Data Extraction Date											
			0 Dinit 7ID	O-d 000	0 D:-:4 7ID (2-d-: 004	0 D:=:4 7ID	O - d 000	0 D:=:4 7ID	O-d-: 000	2 D:-:4 7/D	0-4 004
			3-Digit ZIP		3-Digit ZIP (Code: 082	3-Digit ZIP		3-Digit ZIP Curr	
. Collection	on Points		Mon Fri.	Sat.	Mon Fri.	Sat.	Mon Fri.	Sat.	Mon Fri.	Sat.	Mon Fri.	Sat.
		up before 1 p.m.	55	149	0	6	7	29	3	49	4	8
	Number picked up b		278	245	62	16	42	51	39	20	6	7
	Number picke Total Number of (d up after 5 p.m.	152	11	15	0	33	0	31	0	7	0
	Total Number of V	Collection Follits	485	405	77	22	82	80	73	69	17	15
. How ma	ny collection boxes	are designated	for "local deli	very"?		0						
			_		-							
B. How ma	ny "local delivery" b	oxes will be re	moved as a res	sult of MPFR?	L	0						
I. Delivery	Performance Repor	rt	New Jerse	ey District								
	•		Quarter/FY	Percent								
	% Carriers retur	ning after 1700	QTR2/FY23	45.1%								
			QTR3/FY23 QTR4/FY23	46.8% 50.7%								
			QTR4/F123	53.8%								
			Q	00.070								
5. Retail U	nit Inside Transfer F					6		ılk) Mail Acce				
	Curre		Prop					rent		oosed		
Mono	Start day 8:30	End 19:00	Start 8:30	End 19:00		Monday	Start 0:00	19:00	9:00	End 19:00		
Tueso		19:00	8:30	19:00		Tuesday	9:00 9:00	19:00	9:00	19:00	4	
Wedneso		19:00	8:30	19:00		Wednesday	9:00	19:00	9:00	19:00		
Thurso		19:00	8:30	19:00		Thursday	9:00	19:00	9:00	19:00]	
Fric		19:00	8:30	19:00		Friday	9:00	19:00	9:00	19:00		
Saturo	9:00	16:00	9:00	16:00		Saturday	9:00	12:00	9:00	12:00	1	
7. Can cus	tomers obtain a loca	al postmark in a	accordance wi	th applicable r	oolicies in the F	Postal Operati	ons Manual?	•	Y	es		
. • • • • • • • • • • • • • • • • • • •		poot		appcab.c		ootar operati			·		<u>-</u>	
											-	
3. Notes:											=	
B. Notes:												
B. Notes:											•	
Tra	ansfer To Facility		PA P&DC - L	etters, Flats	, Packages							
Tra	ansfer To Facility		PA P&DC - I	etters, Flats	, Packages							
Tra Tra	ansfer To Facility	: N/A - N/A		etters, Flats	, Packages							
Tra Tra		: N/A - N/A	n mail?									
Tra Tra	ansfer To Facility	: N/A - N/A			, Packages							
Tra Tra	ansfer To Facility	: N/A - N/A	n mail? Line 1									
Tra Tra	ansfer To Facility	: N/A - N/A	n mail? Line 1									
Tra Tra	ansfer To Facility	: N/A - N/A	n mail? Line 1									
Tra Tra	ansfer To Facility	: N/A - N/A	n mail? Line 1									
Tra Tra	ansfer To Facility	: N/A - N/A	n mail? Line 1									
Tra Tra	ansfer To Facility	: N/A - N/A	n mail? Line 1									
Tra Tra	ansfer To Facility	: N/A - N/A	n mail? Line 1									
Tra Tra	ansfer To Facility	: N/A - N/A	n mail? Line 1									
Tra Tra	ansfer To Facility	: N/A - N/A	n mail? Line 1									
Tra	ansfer To Facility	: N/A - N/A	n mail? Line 1									

One-Time Costs

MPE Relocation Costs

Building Modifications

Prep on Workroom Floor

Employee Relocation

Total \$0

Estimated One-Time Cost \$000K

Processing

SO JERSEY NJ P&DC						
Mail Mix	Current Facility Workload Content	Current Facility Workhours	Current Facility FTEs			
Letters			151			
Flats			51			
Packages			75			
Other			207			
Grand Total			484			

Mail Mix	Future Workload Content @ Current Facility	Current Workhours Used for Remaining Volume	Current Efficiency Index (EI) for Remaining Volume	Current FTEs for Remaining Volume
Letters			6,229	135
Flats			4,549	42
Packages			5,921	64
Other			158	151
Grand Total				392
			Current On Rolls	516
			Impact	(92)

Mail Mix	Volume Moving	Current Workhours for Volume Moving	Current Efficiency Index (EI) for Volume Moving	Current FTEs for Volume Moving	15% El Imp. @ Transfer To Facility	Volume Moving @ 15% EI WH Imp. = Future Workhours @ Transfer To Facility	FTEs @ 15% EI Imp. @ Transfer To Facility		\$ Savings
Letters			6,147	15	7,069		13	(2)	\$ 198,083
Flats			5,347	8	6,149		7	(1)	\$ 99,041
Packages			8,752	11	10,065		9	(2)	\$ 198,083
Other			82	56	95		49	(7)	\$ 693,289
Grand Total				90			79	(12)	\$ 1,188,495

Estimated Savings Range	\$710K - \$950K

Maintenance

Major MPE Equipment List						
Equipment	Current Count	Future Count				
ADUS	1	1				
AFCS200	4	0				
AFSM100AFSM100	2	2				
AIAFSM	2	2				
APPS	1	1				
ASD DA	7	7				
ATU	2	2				
BDS	3	0				
CVY	2	2				
DBCS	18	18				
DIOSS	5	2				
DPRCRCULL	2	0				
EAA	1	1				
FRESFRES	1	1				
HDUMP	3	3				
HSTS	1	1				
IJCAFSM	1	0				
LAN	1	1				
LCREM	1	1				
LMS	1	0				
MSWYB	2	2				
SDUS/SIPS	1	1				
VFS	6	0				

		Current eWHEP Authorized					
SITE	LDC 35	LDC 36 LDC 37		LDC 38	LDC 39	Grand Total	ı
SOUTH JERSEY NJ PDC	14	66	8	30	5	123	1

		Current C	ost			
SITE	LDC 35	LDC 36	LDC 37	LDC 38	LDC 39	Grand Total
SOUTH JERSEY NJ PDC	\$2,112,854	\$8,277,471	\$1,012,173	\$3,014,696	\$566,281	\$14,983,475

Total Maintenance Craft x 1799 Hrs x LDC	\$12 870 621	
Labor Rate	\$12,070,021	
Total Maintenance EAS x 1783 Hrs x LDC	\$2,112,854	
Labor Rate	\$2,112,054	
Total Annual Cost	\$14,983,475	

LDC	Current Work Hrs	Future Work Hrs	Work Hrs Delta	FTE Delta	Estimated Cost
35			-3598	-2	-\$301,836
36			-24962	-14	-\$1,755,827
37			0	0	\$0
38			0	0	\$0
39			-1783	-1	-\$113,256
Grand Total			-30343	-17	-\$2,170,919

IV. <u>Productive Workyear Factors</u>.
Productive workyear factors are for use in all decision analysis reports and contracting out versus in-house service analyses. These factors represent the number of workhours in a workyear and are used in conjunction with the local workhour rates (which include compensation and benefits) in order to determine the cost per vorkyear.

Bargaining 1,783 hours Supervisor 1,799 hours

For productive workyear factors for specific types and levels of employees, please refer to the Workhour Rates Memo. The rates provided in the memo are fully loaded and include fringe benefits, servicewide costs, and applicable lump sum payments.

The site where the latest Workhour Rates Memo is located can be accessed using the following link: https://blue.usps.gov/cape/page2.htm

		Future				
SITE	LDC 35	LDC 36	LDC 37	LDC 38	LDC 39	Grand Total
SOUTH JERSEY NJ PDC	12	52	8	30	4	106

		Future Cost				
SOUTH JERSEY NJ PDC	\$1,811,017	\$6,521,643	\$1,012,173	\$3,014,696	\$453,025	\$12,812,555
		_				
Total Maintenance Craft x 1799 Hrs x LDC Labor Rate	\$11,001,538					
Total Maintenance EAS x 1783 Hrs x LDC Labor Rate	\$1,811,017					
Total Annual Cost	\$12,812,555					

Savings	
Maintenance Craft Work Hour Savings	\$1,869,083
Maintenance EAS Work Hour Savings	\$301,836
Total Annual Savings	\$2,170,919

Total Employee Reduction	-17	Estimated Savings Range	\$1.1M - \$1.5M
\$\$\$/FTF	(\$127.701.14)		

Note:	
Calculation include accidental Connectional Maintenance bound	24. Adjust light and Faving and Local State of Parallel State of Local State Control of the Control of Control

LDC Code	Work Hour Rate
35	
36	
37	
38	
39	

Logistics

Route		Current Annual Mileage	Annual Mileage Change	RPM	Current Annual Cost	Proposed Annual Cost	Annual Cost Change
010DE	HCR						\$0.00
028M0	HCR						(\$91,614.34)
030HJ	HCR						\$0.00
060ED	HCR						\$0.00
070PE	HCR						(\$15,183.18)
080FA	HCR						(\$1,546,354.97)
080L3	HCR						\$0.00
080M0	HCR						\$0.00
080U0	HCR						(\$758,338.66)
080VS	PVS						(\$1,548,371.79)
085FA	HCR						(\$113,116.03)
112L1	HCR						(\$17,181.36)
117RJ	HCR						\$0.00
120L9	HCR						\$0.00
130L8	HCR						(\$145,088.25)
152Y1	HCR						(\$56,193.81)
18018	HCR						(\$134,097.26)
190A9	HCR						\$0.00
190M1	HCR						(\$170,416.54)
190QE	HCR						(\$6,459.81)
190VS	PVS						\$0.00
192M8	HCR						\$581,660.63
192N0	HCR						\$0.00
192N3	HCR						\$95,139.64
192Y9	HCR						\$700,819.72
197VS	PVS						(\$298,601.64)
19ZVS	PVS						\$58,330.88
20216	HCR						\$0.00
216L0	HCR						\$0.00
303N0	HCR						\$549,418.86
495EE	HCR						\$0.00
530S6	HCR						\$0.00
	HCR						(\$173,861.56)
	HCR						\$0.00
	HCR						(\$300,811.68)
Grand T	otal						(\$3,390,321.15)

Estimated Savings Range	\$2.0M - \$2.7M